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CONFIDENTIAL

6 January 1959

MEMORANDUM FOR THE RECORD

SUBJECT: Conversation with Colonel Baird, Director of Training, This Date
[One. History of Training, 1953-56]

1. I telephoned Colonel Baird to inform him that I had been unable to locate certain documents which I needed for the history of the Office of Training. I suggested that perhaps his secretary knew where these documents might be found. He said that he would know better than she would, since he had had several different secretaries, and he added that he would be glad to discuss with me the whole subject.

2. Later in the afternoon I went to Colonel Baird's office by appointment. I told Colonel Baird that I needed:

The report of the Inspector General on the Office of Training;
The reply of the Office of Training to the Inspector General's recommendations;

Some of the early memoranda on the Language and Area Development program, such as the memorandum of 26 June 1954 and the memorandum of July 1955;

The materials presented by the Office of Training to the Jackson committee, to the Clark Committee, to the Doolittle committee, and to the President's Committee.

Colonel Baird said that he did not know whether he had the IG report. He indicated that I might have to go to Mr. Kirkpatrick for this report. He suggested that I see the officers responsible for collecting materials for the various committees. He did not think that the Office of Training would have these materials now.

3. His secretary said that she would go through the files on basic materials and send those materials which would be of value to the history.

4. Colonel Baird illustrated what [REDACTED] had said about the Director of Training's reluctance to delegate. He would not delegate to his secretary the job of finding these documents.

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